

# Office of the City Auditor City of San Diego

## **Performance Audit of the Subcontractor Outreach Program (SCOPE)**

**Presentation to the Audit Committee  
June 14, 2010**



# Introduction

- Audit requested by Director of Administration
- Equal Opportunity Contracting Program (EOCP) Contract and Labor Compliance ranked medium/high risk in the Citywide Risk Assessment

# Objectives

- Evaluate effectiveness and efficiency of the Program.
  - ♦ Assess prime contractors' achievement of mandatory and advisory goals
  - ♦ Assess disposition of future disparity study
  - ♦ Determine cause for program statistic deficiencies

# Background

- 1990's disparity study found City was passive participant of disparate treatment of Minority and Women Business Enterprises
- SCOPe was created in 2000
- SCOPe is managed by EOCP and requires ongoing collaboration with other City departments

# Background

- **Two different subcontracting goals:**
  - ◆ Mandatory subcontracting goal
  - ◆ Advisory participation levels

# Summary of Findings

- Prime contractors achieve mandatory goals but do not attain advisory goals
- Management is not focused on collecting contracting data trends
- Program goals have been set subjectively
- Management has not fully implemented the Caltrans methodology for City-funded projects
- Program reporting and management can be improved and strengthened

# Recommendations

- 13 audit recommendations
- Management disagreed with 1 and partially disagreed with 1

# Questions?